Appendix A: 2019/20 Q3 promises performance

Ref	Promise	When by	Lead officer/s	Lead Board member	2019/20 Q1	2019/20 Q2	2019/20 Q3	RAG status
	ity: People							
	Helping people to be healthy, happy, active	and sunnort	ed					
19/20	Work with partners to increase levels of cycling and walking by supporting the delivery of new routes in Evesham and the development of cycling and walking plans for Droitwich Spa and Pershore by 31 March 2021.	31/03/2021	Fred Davies	??	Co-ordination meetings have been held with relevant county and Wychavon officers to help with the delivery of cycling and walking projects in Evesham. The procurement of footpath improvements in Corporation Meadow, Evesham to provide a surface suitable for cyclists has been undertaken and works will start in Q2 with funding from the county council. A Future High Street Fund application which included active transport proposals was submitted but we have subsequently heard has not been successful. An option for the delivery of a foot and cycle path along Wyre Road, Pershore is being prepared as part of the Pershore Northern Link Road scheme. Finally Pershore has attracted a Tour of Britain Mens cycle stage on 12 September – this will be used to help promote local interest in cycling.	Construction works started on the cycle/walking surface improvement in Corporation Meadow, Evesham. The Tour of Britain Mens cycle stage successfully held in Pershore on 12 September.		Amber
16/17 P111	Invest up to £5 million in sport and leisure facilities by 2020.	31/03/2020	Jem Teal	Rob Adams	Work has commenced in Inkberrow on an extensive s106 project, involving the bowls club, tennis club, football club and play area. The football element is subject to a grant to the Football Foundation that WDC is assisting with. The Evesham 3G was successful in its football Foundation Fund Grant (£576K) and we are awaiting the conclusion of the footpath diversion before works commence. A way forward has been identified in developing football facilities at Droitwich Leisure Centre, involving the key clubs.	required planning application is being submitted in Q3. Work has commenced on the Evesham 3G pitch and pavilion (total cost around £1.5 million, looking to complete in May). Discussions with the Football Foundation have stated for potential grant	Work on Evesham 3G and pavilion has commenced and although slightly behind timetable (due to the record wet autumn) looking at completion in May 2020 Sufficient s106 monies (£1 million) have been received to progress work on Pershore Sport Hub (at the High School) looking to phase work in order to cater for future s106 receipts. Droitwich 3G and pavilion refurbishment has been reported to Council – there will be a delay to this project due to the possibility of external funding. Looking at a project value of around £1.5million An exciting opportunity has arisen at the Valley in Evesham for the delivery of a comprehensive cycle facility including a hub building (cycling repairs and hire), mountain bike trails, pump track velodrome, simulated road circuit and inclusive track (for disabled riders) a funding application has been submitted (total cost of the project around £1 million. See above – expecting to put a	Green
	out detailed plans and investment opportunities for multi-sports hubs for Droitwich Spa, Evesham and Pershore by 31 March 2020.	31/03/2020	Jeni real	ROD Adams	Board and then Council on 24 July regarding 3G sport pitches for Evesham and Droitwich are key to the delivery of our vision for multi sports hubs in these towns. See above for further information	Droitwich. Pershore is still awaiting the	planning application for Droitwich Spring 2020	Green
	Supporting people most in need Work with partners to improve social mobility across the district and invest a further £200,000 over three years to support and improve outcomes for free school meal eligible children and their families.	31/03/2022	David Manning	Christopher Day	Expression of Interest submitted to the WCC Business Rates Pilot scheme. This has been successful and a full application to the scheme is being worked up. If successful this application will add significant additional resource to the £200,000 budget. Project plan being shaped with three main key areas - Early Years / Key Stage 2+ and positive activities.	Full application for the Worcestershire County Council Business Rate Pilot scheme for social mobility in Wychavon written and submitted. This application was successful and we were awarded £268,500 over three years from the public health budget. Key project areas worked up and main actions identified. Next step is recruitment of additional officer resource and agrement of KPIs with WCC.	Social Mobility Officer recruited and started in post in November. Project	Green
17/18 P122	Invest in and work with partners to pilot a three year programme to improve aspirations, health and life chances in the Droitwich West ward.	31/03/2020	Cherrie Mansfield / David Manning	Christopher Day	The bid to the lottery supported by Wychavon that will see community support and outreach on the estate for the next three years has been successful and DCVS has secured £360,000 over three years. It will also see the community centre supported and financially viable for the forseeable future. We have recruited new trustees for the Community Association and they are starting to turn the centre round. The new public open space on Westwood Road has been completed and we have brought in £10,500 match funding from the Town Council to support this. The feasibility on the underpasses project is still ongoing and we are working up a project with the High School to build a community education centre.	200 free swimming sessions over the holidays in partnership with Wychavon Leisure.The underpass project has completed its feasibility stage and was	was carried out with around 150 residents attending over the afternoon.Work on the underpass project is contuning and Droitwich Town Council have agreed to contribute to the	Green
18/19 P123	Work with partners to support people affected by the roll out of Universal Credit from November 2018 by 31 March 2020.	31/03/2020	Vic Allison	Ron Davis	There will be a less proactive role for us now that the CAB have taken over the provision of digital and personal budgeting support. We continue to support the DWP with Universal Credit claims through Civica and offering digital access at our contact centres for claimants.			Green - completed

Ref	Promise	When by	Lead officer/s	Lead Board member	2019/20 Q1	2019/20 Q2	2019/20 Q3	RAG status
18/19 P124	Develop and implement a homeless prevention plan including earlier intervention for those threatened with homelessness, more prevention tools and a personal engagement plan for customers setting out how we will work together to solve their housing difficulties by 31 March 2020.	31/03/2020	Elaine Salter	Christopher Day	work flow. This learning will inform the Homeless Prevention Plan. The action planning as a result of the Rough Sleeper Task & Finish Group is also in progress and changes are being made to the Worcestershire Homeless Strategy to incorporate requirements of the National Rough Sleeper Strategy including any new high level strategic actions. It is propsed that the first draft of the Rough Sleeper Task and Flnish Group Action Plan will be ready this	progressing with a revision being made to the current Worcestershire Homelessness Strategy to include actions which have resulted from the Rough Sleeper Task & Finish Group. Part of this will include the provision of both county and district actions for rough sleepers including localised SWEP in Evesham.	personal housing plans are to a good standard. The Homeless Prevention Plan is on track to be completed by the target date.	Green
Goal:	ity: Place Keeping the district clean, green and safe	31/03/2020	T p + p: + /		In	Territoria de la constanta de	Hosted a Protect Your Business.	
19/20 P211	Work with partners to reduce the crimes most affecting our district through supporting communities, delivering education and awareness campaigns, coordinating community days of action and property marking events.	31/03/2020	Rob Rich / Elliott Nixon MHDC	Rob Adams	scheme in Fladbury. Supporting development of 15 Neighbourhood Watch schemes. CCTV cameras currently installed in two locations. Multi-	50 Bikes marked (25 at Boardman Centre Event) 6 Property Marking Visits inc. Evesham Golf Club 4 Property marking Events Rural Watch Planning meetings with Farmers and then with Glos. Police	Protect Your Staff Event which took place in November at Sixways. The event raised awareness of business crime, cyber crime and modern day	Green
19/20 P112	Over the next two years install at least 20 additional electric vehicle charging points in car parks across the district and publish a plan setting out how we will encourage businesses, developers and communities to install more charging points.	31/03/2021	Vic Allison David Niblett	Emma Stokes	and confirmation of the avaialbility of an electricity connection, tenders have been invited for the installation of the charging points.	The EV charging point contract to deliver charge points at five our our car parks has been awarded to Swarco UK Ltd. The on site installations will commence late 2019 and be completed and operational in March 2020.	The installations will now commence in January 2020 and will be completed and operational before the end of March 2020. Policy on charging has been agreed by the Executive Board.	Green
19/20 P213	Invest £200,000 over the next two years to improve play areas, equipment and paths in our parks.	31/03/2021	Jonathan Hulbert	Emma Stokes	projects in planning stage.	Work due to start on first project - Cotswold Rise footpath once ground conditions allow. Progress on several other projects with view to tendering in the next 1 -2 months.	Flooding has delayed progress due to officers and contractors time being directed to clean up works.	Amber
19/20 P214	Work with partners to promote and support delivery of the emerging Worcestershire Pollinator Strategy including the creation of new and improved habitats for bees, butterflies and other insects in council managed green spaces by 31 March 2021.	31/03/2021	Jim Burgin Liz Etheridge Jonathan Hulbert		being assessed for possible improvement. Signs have been installed to indicate areas for pollinators. We are looking to harvest seed from some areas for use on improving existing areas and starting new ones. Also working with Worcs County Council on the County Pollinator Strategy which is informing local strategy development. FAQ's on web site. Supporting Parish Councils with advice and identifying habitat creation opportunities. Resoration works at Avon Meadows to create 5ha of species rich grassland. Transferring thinking and opportunities to MHDC in developing the 5Yr Action through the Environment Policy Development Panel.	strategic level project targeting wildlife networks and connectivity, including pollinators, across WDC/ MHDC and wider Worcestershire. Bid submitted 11.Oct. MHDC - actions under Policy Development Panel include contacting Parish Councils to gauge interest; identify land opportunities and further support requirements. As at 10 Oct 11 PC's had responded.	Plans to harvest seed from some sites for use on others proved impractical due to wet ground conditions. Areas will still be developed but with the use of bought seed.	Green
16/17 P214	Adopt at least three new play areas and open spaces in the towns.	31/03/2020	Sharon Casswell	Emma Stokes	two play areas with associated open space in Evesham (Offenham Road) and one off Kilbury Drive, Whittington again with associated public open	The adoption of the areas at Offenham Rd, Evesham is now with Planning Enforcement to resolve. Kilbury Drive Whittington is now due for inspection of remedial works.	Kilbury Drive, Whiitington adoption has been delayed due to part of the adoptable public open space being used for soil storage. Legal are pursuing	Amber
18/19 P217	Run a three year campaign to reduce litter and use of plastics involving a package of measures including education, litter picks and enforcement action by 31 March 2021.	31/03/2021	Sharon Casswell	Emma Stokes	with 93 individuals signed up and 13 businesses. Hosted a public meeting with Evesham Anti-Litter Group with 50 people attending. Launched Green Dog Walker Scheme with Cllr Emma Stokes among those signing up. Installed 20 new litter bins at grot spots in Evesham. Identified 12 additional grot spot locations in Westlands, Droitwich for further action.	launched 30 Days of Zero Waste campaign encouraging waste reduction, increased recycling and plastic reduction in particular. FPN issued for littering from vehicle in July using dash cam footage and another in August. Promoted via the media and gov	indications are mixed and looking to use lessons learned to roll out across the district. 30 Days of Zero waste	Green

Ref	Promise	When by	Lead officer/s	Lead Board member	2019/20 Q1	2019/20 Q2	2019/20 Q3	RAG status
18/19 P218	Install adult changing places in public toilets in Broadway, Droitwich, Evesham and Pershore by the end of 2019.	31/12/2019	Sharon Casswell	Emma Stokes	Changing places toilets have been installed in the following public toilets: Viaduct meadow - Evesham , Church Close - Broadway and St Andrew's - Droitwich . The final toilet will be incorporated into the new build Church Close Pershore by the end of December 2019.	installed in Broadway, Droitwich and Evesham. Works in Pershore have been delayed due to the requirement for recovery	The works are now due to be completed by the end of January 2020 for Church Walk,Pershore toilets including changing places facilities. Subject to full council approval Waterside, Evesham toilets are to be rebuilt with Changing Places facilities, estimated completion date early 2021.	Green
	Delivering quality, affordable homes Create a new urban designer role to lead work on delivering well designed, high quality and locally distinctive development.	31/03/2020	Jack Hegarty	Tony Riowley	Recruitment underway in quarter two for new Urban Designer. Interviews took place in August and appointment made.	Joanne Bounds in Urban Designer role due to start 4 Nov 2019.	UD postholder concentrating on the masterplanning of Worcestershire Parkway with design advice input on the larger planning applications; Assistant Urban Designer post(12 month	Green - completed
16/17 P221	Identify local housing needs and support the delivery of sites for rural affordable housing.	31/03/2020	Elaine Salter	Christopher Day	Completed Housing Needs Surveys for Norton Juxta Kempsey and Offenham Parishes and planning to undertake further Housing Needs Surveys across the District. The initial estimates of new affordable homes for Q4 is 89 and of these 21 units (23.6%) were delivered in rural areas. These included 5 units in Bishampton,2 units in Cropthorne, 8 units in Bevere (North Claines) and 6 units in Fernhill Heath (North Claines). The remainder delivered in the market towns of Droitwich, Pershore and Evesham.	affordable homes for Q1 is 86 and of these 34 units (39.5%) were delivered in rural areas. These included; 4 units in Pirvin, 15 units in Bevere (North Claines) and 15 units in Fernhill Heath (North Claines). The remainder being delivered in the market towns of Evesham, Droitwich and Pershore. Malvern Hills: This quarter we have enabled the delivery of an estimated 54 new affordable homes. Of these, 36 units (66.7%) were delivered in rural areas. These included; 3 units in Leigh & Bransford, 2 units in Clifton-Upon-Teme, 1 unit in Upton	and 1 in Sedgeberrow. The remainder being delivered in Evesham, Droitwich and Pershore. Malvern Hills: This quarter we have enabled the delivery of an estimated 74 new affordable homes. Of these, 41 units (55.4%) were delivered in rural areas. These included; 2 units in Alfrick, 18 units in Hallow, 6 units in Rushwick and 15 units in Upton Upon Severn.	Green
16/17 P222	Improve the standards of at least 200 private sector homes through giving advice, carrying out inspections, providing support to owners and taking action where necessary.	31/03/2020	Elaine Salter	Christopher Day	This quarter the standards of 17 properties have been improved. Bringing the total to 202 in total exceeding the target of 200 by 2020.	This quarter the standards of 8 properties have been improved. Bringing the total to 210 which exceeds the target of 200 by 2020.	This quarter the standards of 31 properties have been improved. Bringing the total to 241 which exceeds the target of 200 by 2020. We are now aiming for 280 by the end of the year and provide quarterly updates against that figure going forward. Moving forward the team will be working towards the following promise having achieved the original one set out: Improve the standards of at least 280 private sector homes in Wychavon through giving advice, carrying out inspections, providing support to owners and taking action where	Green - completed
18/19 P223	Promote opportunities for custom and self- build housing by March 2020.	31/03/2020	David Hammond / Fred Davies	Christopher Day	We take every opportunity to promote this through pre-application advice and are actively seeking possible sites for	We continue to provide advice and are actively seeking sites.	We take every opportunity to promote this through pre-application advice and are actively seeking possible sites for	Green
18/19 P224	Start building our first homes through the new Wychavon housing company by 31 March 2020.	31/03/2020	Vic Allison	Christopher Day	self build. Still on track for reporting specific proposals for a partnership approach rather than a housing company approach later in 2019.	A report on the Council's direct investment in housing is being prepared for November Executive Board. Whilst the Promise will not be achieved in strict terms, we hope to achieve the same result of investment for a resturn and meeting a housing need using a different approach.	agreement with Rooftop has been	Amber
Goal:	ity: Prosperity Attracting businesses and quality jobs							
19/20 P311	Build small business units for rent and create a Wychavon business hub to pilot providing support to at least three businesses at key stages of their development by 31 March 2021.	31/03/2021	Phil Merrick / Chris Brooks with Vic Allison	Richard Morris	Preparatory work is being undertaken. Visits have been made to Wyre Forest, Worcester City and Tewkesbury to evaluate similar projects and understand how they could be implemented. A detailed specification for the conversion of part of the ground floor at the Civic Centre to a Wychavon business hub is being prepared.		The work is going ahead as planned. The Economic Development team provided a report to the Senior Management Team following extensive research, and the Property Team are now taking the lead in in the remodelling of the space on the ground floor of the Civic Cenrte with the aim of completing the project in 2020 well ahead of schedule.	Green
P312	Work with partners to help transform and revitalise our town centres so they are fit for the future and establish an initial seed-fund of £150,000 to help develop masterplans for our three towns by 31 March 2021.	31/03/2021	Phil Merrick / Chris Brooks		fund for Evesham was not successful, a bid for a Heritage Action Zone has been made for Droitwich. The approach to masterplanning is being developed via the Town Panel	Advisory Panel has just completed tours of each town to help build up an evidence base of issues and to meet stakeholders. The next meeting of the panel includes a presentation on Business Improvement Districts.	appointed in the Spring.	Green
19/20 P313	Deliver the first phase of our tourism action plan through producing a targeted marketing plan, arranging business networking events and planning a familiarisation event for journalists and group travel organisers by 31 March 2021.	31/03/2021	Chris Brooks	Richard Morris	The marketing plan has been completed and the plan is on track. The Vale and Spa brand continues to build traction with almost 3,500 recipients of the newsletter.	etc: : Drone photography has recently been commissioned and provided covering a range of	Festivals & Events e-newsletter topic. Over 20,000 total opens in 2019. • Over 15,000 users to the tourism website. • A 252% increase in Facebook likes from January 2018 – 2020. • 66% increase in Twitter impressions from January 2018 – 20202. • Favourite Restaurant and Pub	Green

Ref	Promise	When by	Lead officer/s	Lead Board member	2019/20 Q1	2019/20 Q2	2019/20 Q3	RAG status
	Use our investments to support the creation of 400 new job opportunities by March 2020 with a focus on advanced engineering and the agri-tech sectors.	31/03/2020	Phil Merrick / Chris Brooks	Richard Morris	Primafruit phase 2 at Vale Park, Evesham = 49 jobs Kimal completed move to Worcester 6 from previous Droitwich operation = net gain of 46 additional jobs So Q1 equals 95 additional jobs. Prospects for Q2 is excellent with occupation by Cornelius and Spire Health at Worcester 6. Future job creation also healthy with construction underway by Kohler Mira at Worcester 6 and White Logistics at Interbrook,	Development continues at a pace on Worcester Six, with the Kohler Mira building nearing completion. Cornellius are now operating on the business park.	The target of 400 has been met to within 10 through Worcester Six (175 jobs) Waitrose (120) Vale Park (100). Both Worcester Six and Vale Park are also set to see more job and productivity growth. Kohler Mira will be operational later in the new year and more investment is coming to Worcester Six. The planing appliation for Vale Park will soon be submitted and will see more job growth in the coming months.	Green
P312	Assist at least 100 business start-ups and the growth of existing businesses by helping to deliver an additional Business Enterprise Centre in the district by March 2020.	31/03/2020	Chris Brooks	Richard Morris	There continues to be low level of business start-ups, which is a reflection on the low unemployment rate. Further details on this part of the promise will follow. The development of a Business Enterprise Centre has focused on the provision of a managed office scheme and previously identified property opportunities have been taken up by larger businesses such as Vax in Droitwich Spa – an excellent alternative. The focus of effort is now with the Wychavon business hub (see P311). However we remain open to other options as opportunities arise.		There is no change at present to the figures previously presented in the last quarter. These will be available within the next fortnight. The devleopment of a Business Enterprise Centre in the manner originally intended is not going to happen by March 2020. Despite considerable efforts, it has not been posisble to identify an appropriat site. However, the new target to set up a business hub at the Civic Centre is progressing well. Furthermore, the private sector does already deliver flexible office solutions in two locations in Evesham and two in Pershore.	Amber
16/17 P322	Improving people's skills to succeed Help at least 30 more young people a year in Wychavon to gain engineering skills and qualifications by supporting initiatives such as the Mechanical Engineering Technology Academy in Evesham.	31/03/2020	Chris Brooks		Figures for apprenticeship uptake are revised periodically by the Skills Funding Agency (SFA) and the figures for the 17/18 academic year are now showing that 130 people were on apprenticeships linked to manufacturing and engineering for that year. This is encouraging as it's the 2nd highest number for the Worcestershire districts, with only Wyre Forest with a higher figure, and reflects the work done by the skills officer and colleagues to promote engineering and STEM subjects to young people. Up to date figures for this year are not available from the SFA at this time.	statistics provided last quarter.	Overall figures for apprentices have fallen in Wychavon from 780 at the end of Q4 2017/18 to 760 at the end of Q4 2018/19. This is in line with the falling uptake of apprenticeships across the country. There has been a 22% drop since the introduction of the Apprenticeship Levy in 2017. Coupled with the current demographics – ie fewer young people – this presents a challenge. However, the numbers of young people coming through to GCSE age is now increasing. The level of Higher apprenticeships, across all sectors has increased from 120 to 160, however the number of under 19 years has decreased. Advanced and Intermediate levels have fallen across all age ranges with the biggest being in the Advanced level age group 19 -24. As of January 2020, these are the figures for engineering apprenticeships from Wychavon – no information is currently available from WGC, so the full number will be higher. Heart of Worcester College: 19 in total; Hereford and Worcester Group Training: 33 students from Wychavon	Amber
P323	Offer support and additional funding to encourage small and medium sized businesses to take on up to 30 new apprenticeships during 2018/19 and 2019/20.		Chris Brooks / Sue Owens	Richard Morris	This promise is, as it was last year, up to and ahead of schedule. The programme has been very successful and a request to maintain the levels of funding beyond the life of the current promise is being taken to the Executive Board in September.	in Septermber, the Skills Officer has been asked to return to the next meeting with proposals for extending the promise into	As per the last update, the programme continues to surpass targets. The Board has agreed the new promise for 2020 onwards which will focus on progression for appretices, ie making more funding available to SMEs who retain their apprentice and put them onto the higher level courses.	Green
19/20	Supporting and engaging with communitie Deliver a three year programme of funding, mentoring and advice to strengthen and improve a range of community-led rural transport options.	31/03/2022	Jem Teal	Rob Adams	Agreed that this would be led by a working group drawn from the Rural Panel and chaired by Liz Eyre. First meeting of the Rural panel is the 22nd. July. Scoping work is underway, incorporating a watching brief on the Community Transport review at County.	The Rural Panel has received an overview of the current 'picture' of community transport (undertaken last year as part of the previous rural panel) and created a working group to explore funding options. The working group has met once and looked more closely into a number of potential interventions. These have included measures to help incentivise the recruitment of volunteer drivers for our existing community transport providers, to introduce a 'Car Club' based on the Malvern example, the idea of shared minibuses between parish councils and an electric bike loan scheme. The second meeting has been scheduled where the working group have invited our current community transport providers, the organiser of Malvern Car Club and the county council's Community Transport Officer tp attend.	application – this bid was successful meaning that although we are tied to certain outcomes (e.g. good neighbour networks that could facilitate rural transport) there is	Green
P331	Run a two year programme of workshops for town / parish councils and community groups on a range of topics such as funding, running a successful village hall, setting up a community shop, local transport schemes that bring together successful examples and share best practice to enable other communities to implement their own solutions to local needs.	31/03/2020	Cherrie Mansfield / Jem Teal / David Manning	Rob Adams	Developed and begun promoting a programme of ten community workshops covering eight different topics. Around 70 people attended our parish and town councils event on 13 June. The evening included bite-sized updates on a range of topical issues including homelessness, adopt-a-street scheme, Community Legacy Grants, the South Worcestershire Development Plan, Wychavon Village of Culture. There was also a choice of more in depth, practical workshop sessions, as well as the chance for some interaction, which was well received.		Two workshops held with 18 people attending on the topic of running successful community events. We cancelled a planned Saturday workshop on running a successful village hall due to lack of interest.	Green
18/19 P332	Launch a Wychavon village of culture competition and trial it for three years.	31/03/2021	Jem Teal	Rob Adams	Launched at the Parish Council Event on 13th. June – feedback from the Parish Councils suggested an earlier launch was appropriate as many don't meet in July and August.	This years competition attracted five expressions of interest. We have invited three to submit a full application, these are White Ladies Aston, Broadway and Cleeve Prior.	The top three applicants submitted their final applications and these were reviewed by the panel. Places have been awarded and the recommendations sent to Executive Board for approval.	Green

Ref	Promise	When by	Lead officer/s	Lead Board	2019/20	2019/20	2019/20	RAG status
				member	Q1	Q2	Q3	

RAG status tally - 29 promises

Red	0
Amber	6
Green	20
Green - completed	3
No new data available	0
Total	29